

Finance/Audit Committee Meeting Minutes
Tuesday, September 8, 2026
(via zoom/telephone/in person)

MEMBERS PRESENT: Robert T. Tackman (Chair), Patricia Usherwood Fitzpatrick,
Eric J.T. Caballero, Michael W. LaFlair

MEMBERS EXCUSED: Mitayah Donerlson

MEMBERS ABSENT: None

GUESTS PRESENT: None

STAFF PRESENT: Nancy Turo, Carolyn Brown

Call To Order

The September 8, 2026 Finance/Audit Committee Meeting was called to order at 12:17 PM by Committee Chair Robert Tackman. It was noted for the record that a quorum was present./

Approval of Previous Minutes

Eric Caballero made a motion to approve the June 2026 Finance/Audit Committee Meeting minutes; the motion was seconded by Michael LaFlair, and unanimously approved.

Finance Report

CFO Nancy Turo discussed the monthly financial statements for August 31, 2026.

Ms. Turo stated that the net income before depreciation year to date presented on page 3 is (\$154,409) vs a budget of \$231,408. The net income after depreciation is (\$465,618).

The current ratio as of August 31, 2026 is 141% which equates to current assets of \$1,066,398 higher than current liabilities.

The net income from normal operations presented on page 7 is \$214,430. This number is the net of "timing differences" of fixed asset purchases, revenue recognition grants, grants with revenue based on head count and donation cost centers.

It was stated that the Fundraising income is due to the receipt of COD Dinner Revenue, Special Accounts and RoofTop BBQ donations. All COD payments have been received.

Ms. Turo stated that the indirect rate is 25.1%. We are approved for 26%.

The line of credit balance as of August 31, 2026 is \$0.

The supplemental information for August 2026 was provided to the Finance Committee.

Indirect Cost Rate vs De Minimis Rate

Ms. Turo discussed that our current indirect cost rate agreement with an approved rate of 26% of direct salaries expires on January 31, 2027. The DHHS Indirect cost rate department has not approved the submission of the renewal rate and this will more than likely result in the use of the federal De Minimis rate of 15% MTDC to recoup indirect/administrative expenses. The CFO and Controller have met with 7 other CAA's as well as our audit team from Bonadio to discuss a transition from and ICR agreement to De Minimis. Budgeting and review of each funder/grant will be necessary. We might consider utilizing a professional to assist with the set up of PEACE, Inc.'s De Minimis rate. A definition of both rates was given to the Finance Committee.

A discussion at the meeting took place regarding both the ICR and De Minimis.

Health Insurance Reserve

The reserve liability on the books for health insurance at August 31, 2026 actual is (\$859,787) - with updated projections of claims to be paid is (\$391,980) which is (\$131,020) below the estimated actuary threshold from January 2026 of \$523,000. In the Fall 2026, Bonadio, PEACE, Inc. and Brown & Brown will be meeting to discuss health insurance reserves in comparison to the actuarial value and the federal uniform guidance regarding these types of reserves. This step will help prepare and plan for the end of the fiscal year valuation and close out of PEACE, Inc. financial statements at January 31, 2027.

Update on Fiscal Policies & Procedures Manual

Ms. Turo discussed that the staff is currently reviewing the Fiscal Policies and Procedures Manual and the updated version will be presented to Finance in either October or November 2026 meetings for approval and recommendation to the full board.

Finance Committee Summary

New this month, Ms. Turo will be preparing a summary to highlight the current month's financial items. This summary will become a part of the standard monthly finance committee packet.

Old Business

None.

New Business

- Head Start first day of school on September 8, 2026.
- Rooftop BBS Fundraiser will be held on September 23, 2026.

Adjournment

The Finance/Audit Committee meeting was adjourned at 12:32 PM.

PEACE, INC.
MONTHLY FINANCIAL STATEMENTS
AUGUST 2026

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People's Equal Action and Community Effort, Inc.
Statement of Financial Position
As of August 31, 2026

As of
August 31, 2026

ASSETS	
CURRENT ASSETS	
Cash	\$ 605,520
Receivables	2,727,883
Prepaid Expenses	81,795
Inventory	242,422
Other Assets	3,549
Total CURRENT ASSETS	3,661,169
LONG TERM ASSETS	
Long Term Deposits	133,296
Long Term Right of Use Leases	2,104,066
Total LONG TERM ASSETS	2,237,362
PROPERTY	
Land	352,153
Buildings	3,138,059
Leasehold Improvements	6,299,000
Vehicles	3,230,821
Equipment	1,462,905
Construction in Progress	90,108
Accumulated Depreciation	(11,585,780)
Total LONG TERM ASSETS	2,987,266
Total ASSETS	\$ 8,885,797

People's Equal Action and Community Effort, Inc.
Statement of Financial Position
As of August 31, 2026

As of
August 31, 2026

LIABILITIES & NET ASSETS	
CURRENT LIABILITIES	
Accounts Payable Trade	157,210
Short Term Borrowings	-
Accrued Payroll & Related Liabilities	872,715
Accrued Compensated Absences	207,260
Accrued Expenses	608
Deferred Revenue	832,965
Short Term Lease Liability	523,614
Deposits	400
TOTAL CURRENT LIABILITIES	2,594,771
LONG TERM LIABILITIES	
Lease Liability	1,590,740
	1,590,740
NET ASSETS	
Without Donor Restrictions	4,548,141
With Donor Restrictions	152,145
Total LONG TERM ASSETS	4,700,286
Total LIABILITIES AND NET ASSETS	8,885,797

People's Equal Action and Community Effort, Inc.
Statement of Activities
For Five Months Ending August 31, 2026

	Annual Budget	Year To Date Budget	Current Year Year To Date	Prior Year Actual Year To Date
REVENUE:				
Direct Contributions & Fundraising	\$ 202,112	\$ 117,898	\$ 167,929	\$ 163,237
Government Agencies	24,914,432	14,533,419	11,480,322	11,838,642
Rental Income	4,800	2,800	2,800	2,800
Service Fees	100,000	58,333	49,514	58,835
Service Fees - Energy & Housing Fee for Service	112,890	65,853	15,267	20,589
In-Kind Revenue	3,685,117	2,149,652	3,120,669	2,342,135
Dividend, Interest & Other Income			37,780	12,105
Total	29,019,351	16,927,955	14,874,280	14,438,343
EXPENSES				
Salaries	13,571,371	7,916,633	6,582,387	6,909,382
Payroll Taxes & Fringe Benefits	4,065,249	2,371,395	2,244,316	2,252,950
Professional Fees & Contract Services	1,809,108	1,055,313	424,552	442,342
Conferences & Travel	285,157	166,341	84,563	152,888
Occupancy Costs	1,793,413	1,046,157	840,991	889,156
Consumable Supplies	2,374,081	1,384,881	1,055,964	970,042
Equipment Expense	299,877	174,928	154,997	257,946
Insurance	401,779	234,371	298,541	269,904
Telephone	169,840	99,073	82,152	87,512
Printing, Postage & Dues	98,778	57,620	46,211	66,327
Vehicle Maintenance	170,400	99,400	87,065	110,849
Interest Expense				
Other Costs & Loss on Disposals	(101,518)	(59,219)	6,283	58,019
In-Kind	3,685,117	2,149,652	3,120,669	2,342,135
Total	28,622,652	16,696,547	15,028,689	14,809,450
NET SURPLUS (DEFICIT)	396,699	231,408	(154,409)	(371,107)
DEPRECIATION				
Buildings & Leasehold Improvements	(290,438)	(169,422)	(154,728)	(175,209)
Equipment, Vehicles	(281,806)	(164,387)	(156,481)	(159,337)
Total	(572,244)	(333,809)	(311,208)	(334,546)
CHANGE IN NET ASSETS	\$ (175,545)	(102,401)	(465,618)	(705,653)

People's Equal Action and Community Effort, Inc.
Statement of Activities
For Five Months Ending August 31, 2026

	Fundraising	Non-Allocable	Indirect Pool	Trans & Maint
REVENUE:				
Direct Contributions & Fundraising	67,291			
Government Agencies				
Rental Income				
Service Fees				
Service Fees - Energy & Housing Fee for Service			20,789	28,011
In-Kind Revenue		28,564		
Dividend, Interest & Other Income		28,564	20,789	28,011
Total	67,291	28,564	20,789	28,011
EXPENSES				
Salaries	2,763		939,560	0
Payroll Taxes & Fringe Benefits	324		240,057	2,546
Professional Fees & Contract Services			43,320	737
Conferences & Travel			20,948	(17,287)
Occupancy Costs			55,553	5,406
Consumable Supplies	17,145	1,513	7,227	2,988
Equipment Expense			27,076	15,672
Insurance			20,679	3,241
Telephone			9,011	1,028
Printing, Postage & Dues	7		13,332	(18,856)
Vehicle Maintenance			1,600	
Interest Expense				(24)
Other Costs & Loss on Disposals	985	(44,074)	(1,378,364)	28,011
In-Kind	21,225	(42,560)	20,789	23,461
NET SURPLUS (DEFICIT)	46,066	71,124	(0)	4,550
DEPRECIATION				
Buildings & Leasehold Improvements		(120,093)		(4,550)
Equipment, Vehicles, and Software		(148,287)		(4,550)
Total	-	(268,380)	-	(4,550)
CHANGE IN NET ASSETS	46,066	(197,255)	(0)	-

People's Equal Action and Community Effort, Inc.
Statement of Activities
For Five Months Ending August 31, 2026

	Grants	Rental Properties	Other
REVENUE:			
Direct Contributions & Fundraising	77,662		22,976
Government Agencies	11,480,322		
Rental Income		2,800	
Service Fees			49,514
Service Fees - Energy & Housing Fee for Service			15,267
In-Kind Revenue	3,060,358		11,511
Dividend, Interest & Other Income	18		9,198
Total	14,618,360	2,800	108,466
EXPENSES			
Salaries	5,298,298	110	341,656
Payroll Taxes & Fringe Benefits	1,842,346	32	161,557
Professional Fees & Contract Services	375,907		2,779
Conferences & Travel	58,826		4,052
Occupancy Costs	735,631	1,577	65,516
Consumable Supplies	1,633,401		(608,728)
Equipment Expense	122,591		2,341
Insurance	247,328	461	14,401
Telephone	67,663		2,238
Printing, Postage & Dues	31,705		139
Vehicle Maintenance	82,778		21,543
Interest Expense			
Other Costs & Loss on Disposals	1,340,198	28	87,533
In-Kind	3,060,358		11,511
	14,897,030	2,208	106,538
NET SURPLUS (DEFICIT)	(278,670)	592	1,928
DEPRECIATION			
Buildings & Leasehold Improvements			(30,085)
Equipment, Vehicles, and Software			(8,193)
Total	-	-	(38,278)
CHANGE IN NET ASSETS	(278,670)	592	(36,350)

PEACE, INC.
CURRENT RATIO
AS OF AUGUST 31, 2026

	CURRENT ASSETS	CURRENT LIABILITIES	CURRENT RATIO	DIFFERENCE IN DOLLARS
1/31/05	2,029,803	2,184,993	92.90%	(155,190)
1/31/10	3,286,876	3,284,011	100.09%	2,865
1/31/15 FINAL	2,679,027	2,135,917	125.43%	543,110
1/31/20 FIRST CLOS	2,283,412	1,826,420	125.02%	456,992
1/31/21 - FIRST CLO	2,694,357	1,556,977	173.05%	1,137,380
1/31/22 - FIRST CLO	3,062,677	2,138,931	143.19%	923,746
1/31/23 FIRST	4,155,698	1,678,201	247.63%	2,477,497
1/31/24 FIRST	3,560,291	2,379,027	149.65%	1,181,264
1/31/25 FIRST CLOS	3,330,749	2,183,416	152.55%	1,147,333
NOT COMPLETED AS 1/31/25 NOT CLOSED AS YET				
2/28/25	3,724,407	2,049,601	181.71%	1,674,806
3/31/25	3,559,695	1,992,590	178.65%	1,567,105
4/30/25	3,022,895	1,722,234	175.52%	1,300,661
5/31/25	3,067,768	1,836,996	167.00%	1,230,772
6/30/25	2,879,759	1,712,046	168.21%	1,167,713
7/31/25	3,240,013	2,131,050	152.04%	1,108,963
8/31/25	3,623,550	2,380,672	153.50%	1,262,878
9/30/25	3,360,869	2,041,695	164.61%	1,319,174
10/31/25	3,483,002	2,098,510	165.98%	1,384,492
11/30/25	3,410,010	1,944,680	175.35%	1,465,330
12/31/25	3,423,294	2,227,485	153.68%	1,195,809
1/31/26 FIRST	NOTE: TRANSFERRED \$329,156 FROM DSRIP/VP CNYCC GRANT TO CAPTIVE RESERVE			
2/26	NOT COMPLETED AS 1/31/26 IS NOT CLOSED AS YET			
3/26	3,531,368	2,102,179	167.99%	1,429,189
4/26	3,439,633	2,092,933	164.35%	1,346,700
5/26	3,306,289	2,205,479	149.91%	1,100,810
6/26	3,666,952	2,599,334	141.07%	1,067,618
7/26	3,666,432	2,604,107	140.79%	1,062,325
8/26	3,661,169	2,594,771	141.10%	1,066,398

AS OF:

PEACE, INC.
FINANCIAL STATEMENT NOTES AND COMMENTS
AS OF AUGUST 31, 2026

CURRENT RATIO STATUS

The current ratio is an analysis of current assets divided by current liabilities.
The goal is to have at least 100%, to ensure we have enough current assets to cover our current liabilities.

The current ratio for August 31, 2026 is 141%, which equates to current assets \$1,066,398 higher than current liabilities.

NET SURPLUS (DEFICIT) BEFORE DEPRECIATION

The budgeted net income before depreciation year to date is \$231,408 and actual is (\$154,409). The change in net assets after depreciation is (\$465,618).
The Ordinary Operating Income is \$214,430.

An overview of the components making up this (\$154,409) is:

From Normal Operations:

Senior Nutrition	106,898
Fundraising	46,066
Transportation & Maintenance	4,550
Rental Properties	592
Energy & Housing Fee for Service	9,860
Other	(27,438)
Indirect Cost not allowed on grant	(685)
Unrealized Gain on self insurance collateral	46,711
BCBS class action settlement	27,876
	<u>214,430</u>

8/31/26

From "Timing Differences" (over period of more than one year the net effect is \$0)

Fixed Asset Purchases	142,167
Revenue Recognition	(6,677)
Revenue Based on Head Count	(494,340)
Special Donation Accounts	(9,989)
	<u>(368,839)</u>
	<u>(154,409)</u>

TOTAL FUNDRAISING/DONATION REVENUE:
COST CENTER #100 FUNDRAISING (WITH TRANSFERS)
SPECIAL DONATION ACCOUNTS

67,291
22,976
<u>90,267</u>

LINE OF CREDIT

BALANCE BEGINNING OF MONTH

\$ -

BALANCE AT END OF MONTH

\$ -

Current month interest expense

NA

Date interest paid

NA

INDIRECT RATE

The final rate for year ending 1/31/24 is 23.3%
 The provisional rate for 2/1/24 - 1/31/27 is 26.00%

8/31/2025
8/31/2026

24.4%
25.1%

ANALYSIS OF IN-KIND

Unless otherwise stated, the booked In-Kind includes entries are through the previous month, due to the quick close of financial statements each month. Therefore, the In-Kind below includes an estimate for the current month based on actual for the prior month.

IN-KIND (MAJOR GRANTS)

	IN-KIND	EXPENDITURES	%	REQUIRED
2413 Head Start	2,692,187	6,863,904	0.39	0.25
6194 CSBG	2,713,765	1,421,402	1.91	NOT REQUIRED

NOTE: RECEIVED \$1,625,615 DONATIONS FROM CARTERS AND MCLANE

WEATHERIZATION FEE FOR SERVICE PROGRAMS

Net income for Fee for Service programs is:

	Current Month	Year To Date
9125 Empower New York	-	-
9310 DEHS Fee for Service	-	9,860
	-	9,860

ACCRUAL ACCOUNTING

We are accruing invoices for not only the indirect pool, but also any projects that are not cash basis. This includes projects such as the rental locations and temporarily restricted accounts waiting for year end.

DEPRECIATION

Purchases with grant funds - we recognize the revenue when we purchase the fixed asset. Then in subsequent years, we must reflect the depreciation as an expense that hits our "Change in Net Assets".

In FYE 1/31/27 the WSFRC renovations are mostly grant funded and we estimate a large revenue entry for total fiscal year to date to amount to \$483,000 - we have already recorded on this project revenue of \$60,782 Fiscal YTD

PEACE, INC.
COMPARATIVE INFORMATION BY PROGRAM
AS OF AUGUST 31, 2026

CC	REVENUE			NET		
	ANNUAL BUDGET	YTD BUDGET	YTD ACTUAL	ANNUAL BUDGET	YTD BUDGET	YTD ACTUAL
BBBS						
3574 BBBS OSWEGO	10,000	5,833		(2,322)	(1,355)	
3575 BBBS OSWEGO			7,297			
3664 BBBS ONONDAGA CO.	15,000	8,750		(2,750)	(1,604)	
3672 ***BBBS ARBY'S	15,000	8,750				
3673 BBBS BROADVIEW						
3674 BBBS ONONDAGA CO.			29,859			
3675 BBBS BOEHEIM			176			
4295 ***BBBS ARBY'S			8,158			
6192-554 CSBG						
6193-554 CSBG						
6194-554 CSBG						
9146 BBBS UNITED WAY	293,812	171,390	126,631			
9147 BBBS UNITED WAY	11,000	6,417				
9148 BBBS UNITED WAY						
	344,812	201,140	172,121	(5,072)	(2,959)	
CAPITAL IMPROVEMENT						
152 CAPITAL IMPROVE/REPAIR				(5,500)	(3,208)	
				(5,500)	(3,208)	
CENTRO						
9082 CENTRO - DISCONTINUED						
COMMUNITY SERVICE & OTHER						
3006 AEI						
3141 NATIONAL GRID			10,100			
6192-502 CSBG						

PEACE, INC.
COMPARATIVE INFORMATION BY PROGRAM
AS OF AUGUST 31, 2026

CC	REVENUE			NET		
	ANNUAL BUDGET	YTD BUDGET	YTD ACTUAL	ANNUAL BUDGET	YTD BUDGET	YTD ACTUAL
6193-502 CSBG						
6194-502 CSBG	346,684	202,232	417,221			
6192-513 CSBG						
6193-513 CSBG						
6194-513 CSBG	57,004	33,253	48,265			
6192-530 CSBG						
6193-530 CSBG						
6194-530 CSBG	6,559	3,826	624			
6192-532 CSBG						
6193-532 CSBG						
6194-532 CSBG	219,244	127,892	112,535			
6192-533 CSBG						
6193-533 CSBG						
6194-533 CSBG	201,300	117,425	34,033			
6192-534 CSBG						
6193-534 CSBG						
6194-534 CSBG	179,840	104,907	96,772			
6192-535 CSBG						
6193-535 CSBG						
6194-535 CSBG			19			
6192-536 CSBG						
6193-536 CSBG						
6194-536 CSBG	166,781	97,289	110,824			
6192-537 CSBG						
6193-537 CSBG						
6194-537 CSBG	205,313	119,766	332,296			
6192-544 CSBG						
6193-544 CSBG						
6194-544 CSBG	11,263	6,570	500			

PEACE, INC.
COMPARATIVE INFORMATION BY PROGRAM
AS OF AUGUST 31, 2026

CC

4219 VERA HOUSE DOJ
4228 ESFRC AMERICAN HEART
4239 FREE TAX PREP BERKSHIRE
4240 FREE TAX PREP UNITED WAY
4247 GIFFORD FOUND FATHERHOOD
4249 SSFRC SAVE THE RAIN
4254 FTO HIGB BEN SNOW
4255 KRESGE
4258 FOOD BANK FRC'S
4259 FTP MAGNARELLI
4260 FTP HUNTER
4261 MAGNARELLI IT
4262 SCSD ESFRC
4264 REENTRY
4265 FREE TAX PREP UNITED WAY
4266 REISMAN FOUND
4267 KEY BANK FREE TAX PREP
4268 DASNY NICIP WFSRC
4269 ESFRC CONNECT KIDS
4270 KEY BANK FTP
4271 CSBG DISCRETIONARY
4272 DASNY CREST
4273 COMMUNITY FOUND ESFRC
4274 CDBG ESFRC
4275 M&T BANK WFSRC
4276 JOHN BEN SNOW WFSRC
4277 HPNAP
4278 FOCUS COMM ENG
4280 FTP BERKSHIRE BANK

REVENUE

	ANNUAL BUDGET	YTD BUDGET	YTD ACTUAL
			3,000
	28,379	16,554	
			9,704
	100,000	58,333	-
	25,000	14,583	
	3,000	1,750	
	374,000	218,167	39,383
			63,653
	30,600	17,850	7,500
			40,535

NET

	ANNUAL BUDGET	YTD BUDGET	YTD ACTUAL
			3,000
	(2,400)	(1,400)	
			-
			-
	374,000	218,167	39,383
			63,032
	(3,536)	(2,063)	7,500
			(685)

PEACE, INC.
COMPARATIVE INFORMATION BY PROGRAM
AS OF AUGUST 31, 2026

CC

	REVENUE			NET		
	ANNUAL BUDGET	YTD BUDGET	YTD ACTUAL	ANNUAL BUDGET	YTD BUDGET	YTD ACTUAL
4281 SOFSA CS & CW						
4282 SCSD ESFRC		58,333	60,357			
4283 ALLYN FOUNDATION FTP	100,000	14,583	43,633			-
4284 REENTRY	25,000	43,750	38,729			
4285 DOT FOODS ESFRC	75,000					
4286 FTP REISMAN			10,000			
4287 FTP BERKSHIRE BANK			2,500			
4288 KEY BANK FTP SUPER SAT			2,500			
4289 TJ MAXX			3,157			
4290 INTERFAITH BEC F&CD			6,344			
4291 ESFRC CONNECT KIDS			18,018			
4292 CDBG FTP			82,086			
4293 CSBG DISCRETIONARY			31,319			
4294 COMMUNITY FOUND NETWORKING			1,544			
4297 KEY BANK DCP INITIATIVE			710			
4299 JOHN BEN SNOW WSFRC			13,900			13,900
4301 CDBG ESFRC			29,852			
4303 CDBG FTP			-			
5105 ***DSRIP/VBP			-			
5109 ***CNYCC FPPP COVID	7,000	4,083	-	(123,200)	(71,867)	
5110 ***ARISE FOOD INSEC			-			(6,677)
5111 COMM FOUND						
6000 ECCPP MICRON	200,000	116,667	78,840			
	2,361,967	1,377,814	1,750,454	244,864	142,837	119,453
DONATIONS						
9015 CEFRC						(600)
9260 FGP RECOGNITION			846			(720)
9500 MISC - HS			1,000			1,000

PEACE, INC.
COMPARATIVE INFORMATION BY PROGRAM
AS OF AUGUST 31, 2026

CC

9503 MISC - CWFRC XMAS & RENT
9506 FOOD PANTRY
10801 HS ADMINISTRATION
10802 HS B'VILLE
10803 HS JAMES ST.
10804 HS JORDAN
10805 HS LIVERPOOL
10806 MERRICK
10807 HS GENESEE
10808 MERRICK
10809 HS MARCELLUS
10810 HS LAFAYETTE
10813 ATONEMENT
10814 HS HB
10815 POLICY COUNCIL
10816 HS SUMNER
10822 CEFRC
10823 CSFRC
10824 CWFRC
10826 PREGNANT MOMS
10828 BBBS
10829 BOWL BBBS
10830 EASTWOOD SENIOR CENTER
10831 FGP
10832 COMMUNITY DEVELOP
10834 CS CROP WALK
10835 CW EMERGENCY
10838 SENIOR SERVICES
10839 SSFRC COORD SPECIAL

REVENUE

ANNUAL BUDGET	YTD BUDGET	YTD ACTUAL
		100
		171
		1,706
		-
		358
		1,871
		1,250
		-

NET

ANNUAL BUDGET	YTD BUDGET	YTD ACTUAL
		42
		0
		(740)
		706
		(234)
		185
		109
		(1,900)
		(141)
		301
		(1,435)

PEACE, INC.
COMPARATIVE INFORMATION BY PROGRAM
AS OF AUGUST 31, 2026

CC	
10841	WS COORDINATOR'S SPECIAL
10842	COUNTY WEST KIDZ RULE
10844	ESFRC COORD SPECIAL
10849	HS MERRICK
10850	EASTWOOD SENIOR CENTER
10852	EHS HOME BASE
10854	BBBS OTHER
10855	BERSKSHIRE BANK TRAIN
10856	CSFRC
10857	IT TECH PROGRAM
10858	MAINT. DONATIONS
10860	GIVE A HOLIDAY
10861	CAMP FUND/SUMMER ACTIV
10863	WSFRC YTH ADV COUNCIL
10864	DONATION PROG/KIDS
10867	FSD LUNCH & LEARN
10868	EMPLOYEE EMERGENCY FUND
10869	EITC PROGRAM
10860	GIVE A HOLIDAY
10861	CAMP FUND/SUMMER ACT
10864	DONATION PROG/KIDS
10866	TRANSPORTATION
10867	FSD LUNCH & LEARN
10868	EMPLOYEE EMERG
10869	EITC PROGRAM
10870	DEHS
10871	SSFRC YOUTH ADVISORY
10875	SSFRC SENIORS
10876	HOLIDAY APPEAL

REVENUE

ANNUAL BUDGET	YTD BUDGET	YTD ACTUAL
		40
		-
	6,420	
	649	
	804	
		-
	2,500	
	-	
	625	
		1,050

NET

ANNUAL BUDGET	YTD BUDGET	YTD ACTUAL
		40
		(19)
		3,976
		(4,913)
		(6,686)
		(1,522)
		939
		(300)
		625
		1,050

PEACE, INC.
COMPARATIVE INFORMATION BY PROGRAM
AS OF AUGUST 31, 2026

CC	REVENUE			NET		
	ANNUAL BUDGET	YTD BUDGET	YTD ACTUAL	ANNUAL BUDGET	YTD BUDGET	YTD ACTUAL
10877 BBBS COUNTRY RUN						(1,191)
10878 BBBS SCHOLARSHIP						(500)
10879 CSFRC DOMESTIC VIOL						(300)
10880 CWFRC COORD SPECIAL			1,558			656
10881 A CAUSE TO CELEBRATE						14
10882 VOLL FOUND						
10883 BBBS GOLF TOURN						
10884 GEAR FOR GOOD F&CD						
10885 BBBS BACK TO SCHOOL			2,027			1,500
10886 COMMUNITY ENGAGE						(3,161)
10887 MERRICK GENERAL						(13,217)
	-	-	22,976	-	-	
E&H FEE FOR SERVICE						
3131 DHCR LANDLORD CONTR			4,853			-
9125 EMPOWER						
9310 DEHS FEE FOR SERVICE	112,890	65,853	15,267	37,190	21,694	9,860
	112,890	65,853	20,120	37,190	21,694	9,860
EASTWOOD						
3906 ECC OFA						
3907 ECC OFA	25,000	14,583	21,293			-
4279 ECC ONONDAGA COUN TY						
4298 MAGNARELLI ECC & FSD			26,815			15,352
6192-584 CSBG						
6193-584 CSBG						
6194-584 CSBG						
	224,317	130,852	123,306			
	249,317	145,435	171,414	-	-	15,352

CC

FOSTER GRANDPARENTS

3349 FGP CNCS
3367 NYS OFFICE FOR THE AGING
3368 NYS OFFICE FOR THE AGING
3410 FGP CNCS
3411 FGP CNCS
3515 CNVCF LITERACY INITIATIVE

FOOD SERVICE

1700 FOOD SERVICES
3243 FSD OFA
3244 FSD OFA
9380 FSD CATERING

FUNDRAISING

100 FUNDRAISING

ENERGY & HOUSING

3101 HTFC - P PLUS
3104 HTFC
3105 HTC GAP
3110 HCR DOE
3193 HCR
3196 HCR
3197 HCR

REVENUE

	ANNUAL BUDGET	YTD BUDGET	YTD ACTUAL
	467,759	272,859	
	5,778	3,371	
		5,996	
		219,153	
		33,050	
		17	
	473,537	276,230	258,217
			11,511
	1,093,962	638,145	
			812,381
	100,000	58,333	
	1,193,962	696,478	877,751
	75,000	43,750	67,291
	75,000	43,750	67,291
	523,223	305,213	32,184
	1,019,842	594,908	-
			769
	725,000	422,917	475,601
			12,515
			-
	1,405,907	820,112	689,264

NET

	ANNUAL BUDGET	YTD BUDGET	YTD ACTUAL
	12,799	7,466	
			104,841
			-
	12,799	7,466	104,841
	44,315	25,850	46,066
	44,315	25,850	46,066
	38,807	22,638	2,081
	50,444	29,425	(21,693)
			-
	(23,146)	(13,502)	500
			-
			2,000

PEACE, INC.
COMPARATIVE INFORMATION BY PROGRAM
AS OF AUGUST 31, 2026

CC	REVENUE			NET		
	ANNUAL BUDGET	YTD BUDGET	YTD ACTUAL	ANNUAL BUDGET	YTD BUDGET	YTD ACTUAL
HEAD START	3,673,972	2,143,150	1,210,334	66,105	38,561	(17,113)
2302 CACFP						
2303 CACFP	529,600	308,933	254,958			-
2413 HEAD START	18,189,746	10,610,685	9,343,580			-
2463 HS T&TA	106,150	61,921	20,450			
2563 EHS T&TA	70,651	41,213	11,885			
2613 SYRACUSE UPK			4,760			-
2612 SYRACUSE UPK	1,175,460	685,685	476,457			(406,623)
2812 N SYR UPK	204,000	119,000	87,674			(56,842)
2813 N SYR UPK			772			-
2913 ***LIVERPOOL UPK			411			-
2912 LIVERPOOL UPK	93,000	54,250	44,100			(30,875)
	20,368,607	11,881,687	10,245,047	-	-	(494,339)
INDIRECT POOL						
1010 MAIN OFFICE			17,729	(212,683)	(124,065)	(98,213)
1014 SUPPLEMENTAL COSTS			-	(45,658)	(26,634)	-
1020 EXECUTIVE OFFICE			-	(342,600)	(199,850)	(178,181)
1030 HR			-	(639,179)	(372,854)	(298,543)
1040 FISCAL			-	(925,459)	(539,851)	(493,674)
1070 MIS			3,060	(312,037)	(182,021)	(162,643)
1080 PROGRAM OVERSIGHT			-	(363,373)	(211,967)	(188,216)
1090 BOARD OF DIRECTORS			-	(14,788)	(8,626)	(805)
1095 INDIRECT POOL ALLOCATION			-	2,855,776	1,665,869	1,420,276
	-	-	20,789	-	-	-
NON-ALLOCABLE						

PEACE, INC.
COMPARATIVE INFORMATION BY PROGRAM
AS OF AUGUST 31, 2026

CC	REVENUE			NET		
	ANNUAL BUDGET	YTD BUDGET	YTD ACTUAL	ANNUAL BUDGET	YTD BUDGET	YTD ACTUAL
150 NON-ALLOCABLE			28,564	(8,000)	(4,667)	71,124
153 NON-ALLOCABLE DEPREC			-	(506,277)	(295,328)	(268,380)
			28,564	(514,277)	(299,995)	(197,255)
PROJECT CONNECTION						
3760 OPWDD						
3761 OPWDD	83,541	48,732				
3762 OPWDD			57,845			-
6192-552 CSBG	16,599	9,683	10,768			
6193-552 CSBG	100,140	58,415	68,613			-
6194-552 CSBG						
SENIOR SERVICES						
3504 OFA EISEP						
3505 OFA EISEP	54,500	31,792	9,894			-
3506 OFA EISEP			19,584			-
6192-311 CSBG						
6193-311 CSBG	5,847	3,411	10			
6194-311 CSBG	60,347	35,202	29,488			-
RENTALS						
7020 TULLY	4,800	2,800	2,800	592	345	592
7042 TULLY - ARISE						
	4,800	2,800	2,800	592	345	592
TRANSPORTATION AND MAINTENANCE						
1500 TRANSPORTATION			-			-

PEACE, INC.
COMPARATIVE INFORMATION BY PROGRAM
AS OF AUGUST 31, 2025

CC	REVENUE			NET		
	ANNUAL BUDGET	YTD BUDGET	YTD ACTUAL	ANNUAL BUDGET	YTD BUDGET	YTD ACTUAL
1600 MAINTENANCE	-	-	28,011	-	-	-
	-	-	28,011	-	-	-
SALE AND PURCHASE PROPERTIES						
3199 PURCHASE 717 ERIE BLVD W			-	(49,216)	(28,710)	(28,710)
INSURANCE PROCEEDS			-	(49,216)	(28,710)	(28,710)
9951 INSURANCE PROCEEDS			-	(7,344)	(4,284)	(4,284)
			-	(7,344)	(4,284)	(4,284)
YEAR END ACCRUALS						
9823 YEAR END ACCRUALS			(99,708)			(6,864)
	-	-	(99,708)	-	-	(6,864)
EARNED TIME OFF						
9802 EARNED TIME OFF						-
MINOR DIFF						
	29,019,351	16,927,955	14,874,280	(175,545)	(102,401)	(465,618)

PEACE, INC.
SUPPLEMENTAL FINANCIAL INFORMATION
PREPARED FOR FINANCE COMMITTEE
AS OF AUGUST 31, 2026

FILE: CONTROLLER FINANCIAL SUPPLEMENTAL
FINANCIAL INFORMATION

NOTE: All cost center Statement of Activities are available for all Finance Committee and Board Meetings.
A copy of the Fiscal Policy and Procedure manual is present at all Finance Committee and Board Meetings.
Note: there are no Finance Committee or Board meetings during the months of July and August.
Finance Committee members can attend meetings either via zoom or in person.

UNRELATED BUSINESS INCOME (TO BE UPDATED PERIODICALLY)

OUTSIDE OF COUNTY:

BBBS OSWEGO CO. GRANT
MULTIFAMILY PERFORMANCE PROGRAM

NOT UNRELATED BUSINESS PER AUDITORS

OUTSIDE OF LOW INCOME GUIDE:

ASSISTED HOME PERFORMANCE

TOTAL REVENUE

14,874,280

GUIDE - % OF ALL REVENUE

15% - 30%

BANK ACCOUNTS

BANK	DESCRIPTION	GIL ACCT #	BALANCE AT MONTH END	MONTH LAST RECONCILED
KEY BANK	Operating	01-1000-00000	461,391	8/26
KEY BANK	DHCR Landlord Contr.	01-1004-00000	23,769	8/26
KEY BANK	Operating for HS	01-1010-00000	23,019	8/26
KEY BANK	Health Capable Account	01-1015-00000	89,916	8/26
All Petty Cash			7,425	
			<u>605,520</u>	

NOTE: The main operating account for Key Bank is reconciled before statements are released for the month.
The remaining account reconciliations are due by the end of the subsequent month.
Petty cash are reconciled quarterly.

CREDIT CARD STATEMENTS:

THE FOLLOWING ACCOUNT RECONCILIATIONS ARE REVIEWED BY A FINANCE COMMITTEE MEMBER AS AVAILABLE

KEY BANK - OPERATING
GENERAL PURCHASES
HOME DEPOT
USED BY EAH, MAINTENANCE

WEGMANS
USED BY HEAD START, FOOD SERVICES

WEX
USED BY VARIOUS DIRECTORS - OIL CHANGES

The above credit card statements are signed by a Finance Committee member and/or Board President when available. The credit card statements are for the prior month as we close the books quickly.

	TOTAL	CURRENT	1-30	31-60	61-90	OVER 90
See statement attached.	2753,418	1,502,067	12,553	-	702,083,11	\$38,725
	55%	100%	0%	0%	25%	19%

Description of Items over 90 days old - see attached Aging - portion of 61-90 days collected in early September 2028 (\$638,711)

Note: The amounts shown are for the prior month, as the reconciliations are not due until the end of the month after the month reported.

	1-30	31-60	61-90	OVER 90
KEY BANK				
FOOD ACCRUALS, FROM 13128 ACCRUALS, AND UNCASHED CHECKS				
TOTAL			(156,728)	
CURRENT			(156,728)	
%			100%	

Description of Items over 90 days old:

Модуль

of invoices over 90 days old

ACCOUNTING AND FINANCIAL POLICIES AND PROCEDURES MANUAL AND TRAINING

De Minimis vs Indirect Cost Rate - discussion around current Indirect Cost Rate for PEACE, Inc. of 26% of direct salaries expiring 1/31/27 and the potential of transitioning to the De Minimis Rate of up to 15% of MTDC (Modified Total Direct Costs). CFO & Controller have been meeting with other CAA agencies in NYS to review their processes.

Fiscal Policies & Procedures Manual review is underway and will be completed and presented to the Finance Committee Fall 2026

On November 7, 2025 we received a complaint filed by Stanley Robinson that alleged discrimination. The complaint was filed with the NY's Division of Human Rights. Our attorney was notified on November 11, 2025. Our attorney is preparing a response. Mr. Robinson is waiting on NY's Div of Human Rights to act on claim. Mr. Robinson filed an EEOC Charge of Discrimination May 28, 2026. After a standard statement of position to EEOC on 7/30/26 in which we requested that PL's most recent EEOC charge is duplicative of the NY's Division of Human Rights charged in 2025, which was cross filed with EEOC. The wait time can typically be months before either agency takes action (EEOC and NY's Div of Human Rights)

On 10/20/25 there was a notice only claim reported to our insurance company regarding an incident at Harriet's Head Start. Two children jumped onto a table. As the teacher helped the first child, the second jumped off of the table and hit his mouth on the carpet. The mother called an ambulance. His mother called an ambulance. The paramedic told the mother the child should see a dentist, not go to the ER, but the mom insisted on the ER. The loose tooth was pulled at the ER.

We reported to Haylor on 12/22/25 that we received a certified letter from the child's attorney.

We received an affidavit of service through NY's Secretary of State on 4/3/26 and 4/11/26. Contact with Philadelphia attorney at MacKenzie Hughes attorney has been in contact with H&B Director and plans to speak with classroom staff (Luna 2026).

On October 2024 a child fell on the playground and received scratches. We received a proposed settlement for \$27,500, and would be covered by insurance.

PEACE, Inc. received a demand letter 8/17/26 from an law firm regarding a former employee's claims and demands. Absent a response the attorney will proceed with an EEOC filing.

Balance of Trial Balance at month end (should be \$0)

FISCAL VOUCHERING FOR ALL GRANTS

The CFO maintains a list of due dates for all grant vouchers.
All grant vouchers have been sent during the month

Yes

VOUCHERING FOR ALL OTHER BILLINGS (RENTS, ETC)

The CFO maintains a list of due dates for all vouchers.
All other vouchers have been sent during the month

Yes

REQUIRED TAX FILINGS

The CFO has reviewed that all required tax filings have been submitted on time (payroll and corporate)

Yes

CASH FORECAST

There is a biweekly meeting held to discuss cash position and issued.
Standing Attendees are:

- CFO
- Executive Director
- Director of Human Resources
- Deputy Director
- Controller

MEAL COUNTS -PRELIMINARY FOR AUGUST 2026 (EHS ONLY FOR AUGUST)

	AUGUST 2026
Breakfast	681
Lunch	656
Snack	627
Total Attended	864

ADMINISTRATIVE RATE

	HEAD START ADMIN. RATE	(NOT TO EXCEED) REQUIRED
2413 Head Start	11.15%	15.00%

PEACE, INC.
ACCOUNTS RECEIVABLE
AS OF JULY 31, 2026

BALANCE AT
7/31/2026

ACCT #	INCLUDE IN A/R	PROJECT	ACCT DESCRIPTION	CURRENT	1-30	31-60	61-90	OVER 90
01-1100-00000		150	NON-ALLOC	0.00	200.00	250.00		100.00
01-1100-00101		100	COD	0.00	5,145.00			
01-1100-00000		1040	FISCAL	0.00				
01-1100-00000		1600	FOOD SERVICE	0.00	-			
01-1100-00000		1700	FOOD SERVICE	0.00	-			
01-1100-00000		2303	CACFP	0.00	47,719.12			
01-1100-00000		2413	HEAD START	0.00	165,999.95			
01-1100-00000		2463	HS T&TA	0.00	10,884.75			
01-1100-00000		2563	EHS T&TA	0.00	6,988.70			
01-1100-00000		3104	HTFC P PLUS	0.00	22,160.50			
01-1100-00000		3110	NYS HCR - DOE	0.00	220,537.80			0.13
01-1100-00000		3193	HCR	0.00	751,747.89			
01-1100-00000		3197	HCR	0.00	1,106,751.35		638,711.11	
01-1100-00000		3244	OFA	0.00	205,931.07			
01-1100-00000		3368	OFFICE FOR THE AGING	0.00	5,996.00	284.80		
01-1100-00000		3410	CINCS/AMERICORPS SENIORS	0.00	6,288.35			
01-1100-00000		3411	CINCS/AMERICORPS SENIORS	0.00	9,209.97			
01-1100-00000		3506	ONONDAGA COUNTY EISEP	0.00	3,977.43			
01-1100-00000		3575	BBBS OSWEGO	0.00	4,272.00			
01-1100-00000		3674	ONONDAGA COUNTY OFA BBBS	0.00	4,005.12			
01-1100-00000		3762	OPWDD	0.00	-			
01-1100-00000		4249	SSFRC SAVE THE RAIN	0.00	8,000.00			
01-1100-00000		4260	FTP HUNTER	0.00	2,887.14			

01-1100-00000	4268 WSRC DASNY NICIP FUNDS		0.00	-		
01-1100-00000	4272 MANNION CREST/DASNY VEHICLE		0.00	-		
01-1100-00000	4277 HPNAP		0.00	-		
01-1100-00000	4282 ESRC SCSD ALTERNATIVE PROGRAM		0.00	-	12,018.00	
01-1100-00000	4291 CONNECT KIDS	12,018.00	0.00	-		
01-1100-00000	4292 CDBG FREE TAX PREP	63,352.00	0.00			63,352.00
01-1100-00000	4293 CSBG DISCRETIONARY	27,396.29	0.00	27,396.29		
01-1100-00000	4294 COMMUNITY FOUNDATION	35.50	0.00	35.50		
01-1100-00000	4298 MAGNARELLI SENIORS ECC & FSD	24,608.16	0.00	24,608.16		
01-1100-00000	4299 JOHN BEN SNOW WSRC	6,900.00	0.00	6,900.00		
01-1100-00000	4301 ESRC CDBG	21,196.16	0.00	21,196.16		
01-1100-00000	7020 TENANT - TULLY	400.00	0.00	400.00		
01-1100-00000	9125 EMPOWER NY	0.02	0.00	0.02		
01-1100-00000	9148 UNITED WAY	-	0.00	-		
01-1100-00000	9310 DEHS FEE FOR SERVICE	414.02	0.00	414.02		
01-1100-00000	9380 FOOD SERVICE DIVISON	8,046.21	0.00	8,046.21		
01-1103-00000	1040 A/R MISC FISCAL		0.00			
01-1215-00000	PAYROLL SUSPENSE	-	0.00	-		
CONTROL		2,753,418.63	0.00	1,502,067.33	12,552.80	702,063.11
		2,753,419.00				536,735.39
		(0.37)				

PEACE, INC.
FINANCE COMMITTEE SUMMARY
AUGUST 31, 2026 MONTH END

- Balance Sheet Assets = \$8,885,797
- Net Surplus (Deficit) before depreciation budget is \$231,408 vs actual of (\$154,409)
 - Details explained on page 7
- Net Surplus (Deficit) after depreciation is (\$465,618)
- Ordinary operating income is \$214,430 (major components are) – see page 7
 - Senior Nutrition = \$106,898
 - BCBS class action settlement = \$27,876
 - Unrealized gain on self insurance collateral = \$46,711
 - Fundraising = \$46,066
- Current ratio is 141%
- Line of Credit = \$0
- Indirect Rate = 25.1%
- Self-Insurance liability (w/estimated claims) = \$391,980 vs actuary threshold \$523,000
- Overall Agency budget for FYE 01/31/27 = \$29,019,351
- Receivable balance at 8/31/26 = \$2,727,883 (detailed aging as of 7/31/26 included in supplemental information)
- Discussion on Indirect Cost Rate vs De Minimis Rate

INDIRECT COST RATE AGREEMENT (ICRA)

An Indirect Cost Rate Agreement (ICRA) is a negotiated agreement between an organization and its cognizant federal agency that establishes the proportion of indirect costs an organization can charge to federal awards.

Indirect costs are expenses incurred for common or joint objectives that **cannot be readily identified with a specific project, grant, or contract**, such as administrative salaries, office space, utilities, and equipment maintenance. An **Indirect Cost Rate Agreement** provides a formal method to allocate these costs fairly across multiple projects or funding sources. The rate is expressed as a percentage of a selected direct cost base.

DE MINIMIS RATE

The de minimis rate is a simplified indirect cost rate of up to 15% of Modified Total Direct Costs (MTDC) that non-federal entities without a negotiated indirect cost rate can elect to use for federal awards.

The **de minimis rate** allows organizations that do not have a current **Negotiated Indirect Cost Rate Agreement (NICRA)** to recover indirect costs without undergoing the full negotiation process. It is a **percentage of Modified Total Direct Costs (MTDC)**, which includes direct salaries and wages, applicable fringe benefits, materials and supplies, services, travel, and a portion of subawards, but excludes equipment, capital expenditures, tuition remission, scholarships, and certain other costs

PEACE, INC. FILE: CONTROLLER/CAPTIVE HEALTH 1025-0926/ANALYSIS OF #01-2009-00000

ANALYSIS OF SELF INSURANCE RESERVE
#01-2009-00000
ESTIMATE FOR: 10/25-9/26

PEACE CFO
12 MTH AVG PREMIUM
USE CURRENT RATES

BASED ON NO INCREASE FOR TOTAL PREMIUM, EMPLOYEE PORTION
OR EMPLOYER PORTION

RESERVE CALCULATION:

USING: X 3 MONTHS PER HF&C
ADM FEE MVP 3 MO @ 9,800
397,201.10
19,554.70
415,755.80

TARGET

TARGET REVISED BY ACTUARY 1/26

523,000.00
PROJECTED

0

NOTE: SHADED AMOUNTS ARE PROJECTIONS FOR
FUTURE MONTHS

VARIANCE
OVER

ACTUAL

PROJECTED

	PREMIUM	CLAIMS & NON-CLAIMS	STOP LOSS	MVP TPA FEES	PCORI	HAYLOR FEE	#01-2009-00000	PREMIUM	TRF FROM DSRI/VRP	CLAIMS & NON-CLAIMS	STOP LOSS & PCORI	MVP/MERITAIN TPA FEE	#01-2009-00000	VARIANCE OVER
BALANCE AT 9/30/25:														
10/25	(182,858.00)	127,564.00	35,320.00	9,900.00			(317,453)	(188,171)		191,315	35,314	10,023	(268,972)	(254,028.31) ACTUAL
11/25	(182,858.00)	127,564.00	35,320.00	9,900.00			(327,527)	(188,960)		102,969	34,428	9,581	(310,954)	(212,045.84) ACTUAL
12/25	(182,858.00)	127,564.00	35,320.00	9,900.00			(347,675)	(190,517)		187,826	34,231	9,655	(269,759)	(253,241.41) ACTUAL
1/26	(182,858.00)	127,564.00	35,320.00	9,900.00			(357,749)	(191,511)	(329,156)	286,244	34,326	10,097	(459,759)	(63,240.86) ACTUAL
2/26	(182,858.00)	127,564.00	35,320.00	9,900.00			(367,823)	(184,986)		166,304	33,934	9,507	(435,000)	(87,999.58) ACTUAL
3/26	(182,858.00)	127,564.00	35,320.00	9,900.00			(377,897)	(185,944)		106,601	33,934	9,728	(470,682)	(52,318.32) ACTUAL
4/26	(182,858.00)	127,564.00	35,320.00	9,900.00			(387,971)	(182,952)		65,503	34,130	9,876	(544,126)	21,125.61 ACTUAL
5/26	(182,858.00)	127,564.00	35,320.00	9,900.00			(398,045)	(183,749)		226,390	33,439	9,360	(458,686)	(64,314.35) ACTUAL
6/26	(182,858.00)	127,564.00	35,320.00	9,900.00			(408,119)	(184,297)		52,103	32,089	9,360	(549,420)	26,420.49 ACTUAL
7/26	(182,858.00)	127,564.00	35,320.00	9,900.00			(418,193)	(184,530)		(23,582)	33,796	(83)	(723,820)	200,819.64 ACTUAL

NOTES: USED AVERAGE PLAN YEAR TO DATE FOR CLAIMS/NON CLAIMS

PEACE, INC.
ANALYSIS OF SELF INSURANCE RESERVE
#01-2009-00000
ESTIMATE FOR: 10/25-9/26

FILE: CONTROLLER/CAPTIVE HEALTH 1025-0926/ANALYSIS OF #01-2009-00000

PEACE CFO
12 MTH AVG PREMIUM
USE CURRENT RATES

BASED ON NO INCREASE FOR TOTAL PREMIUM, EMPLOYEE PORTION
OR EMPLOYER PORTION

RESERVE CALCULATION:

X 3 MONTHS PER HF&C
ADM FEE MVP 3 MO @ 9,800
TARGET
397,201.10
18,554.70
415,755.80

TARGET REVISED BY ACTUARY 1/26

523,000.00
PROJECTED

0

NOTE: SHADED AMOUNTS ARE PROJECTIONS FOR
FUTURE MONTHS

VARIANCE
OVER

ACTUAL

PROJECTED

	PREMIUM	TRF FROM DSRP/VBP	CLAIMS & NON-CLAIMS	STOP LOSS & PCORI	IMP/MP/MTAIN TPA FEE	#01-2009-00000	(UNDER)
8/26	(182,858.00)	(181,714)	(6,585)	32,294	20,038	(859,787)	336,786.80 ACTUAL
9/26	(182,858.00)	(183,749)	608,757	33,439	9,360	(391,980)	(131,020.20) PROJECTED

NOTE: NO MERITAIN CLAIMS PAID AS OF 8/26 ESTIMATED TO BE \$442,113 - INCLUDED IN PROJECTION

